Financial Report
with Additional Information
December 31, 2008

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#### Independent Auditor's Report

To the Iosco County Department of Human Services Board Iosco County Medical Care Facility

We have audited the accompanying balance sheet of losco County Medical Care Facility (a component unit of losco County, Michigan) (the "Facility") as of December 31, 2008 and 2007 and the related statements of revenue, expenses, and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of the Facility's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of losco County Medical Care Facility at December 31, 2008 and 2007 and the results of its operations and cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis is not a required part of the basic financial statements but is supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

Plante & Moran, PLLC

February 23, 2009



## **Management's Discussion and Analysis**

Our discussion and analysis of losco County Medical Care Facility's (the "Facility") financial performance provides an overview of the Facility's financial activities for the fiscal years ended December 31, 2008 and 2007. Please read it in conjunction with the Facility's financial statements, which begin on page 6.

#### **Financial Highlights**

- The Facility's net assets increased in each of the past two years with a \$184,000 or 1.9 percent increase in 2008, and a \$702,000 or 7.9 percent increase in 2007.
- The Facility reported operating (loss) income in 2008 of \$(382,735) and 2007 of \$54,328.
- Other income decreased by \$80,900, or 12.5 percent, in 2008 compared to 2007. Other income increased in 2007 by \$61,600, or 10.5 percent, compared to 2006.

### **Using this Annual Report**

The Facility's financial statements consist of three statements - a balance sheet, a statement of revenues, expenses, and changes in net assets, and a statement of cash flows.

#### The Balance Sheet and Statement of Revenues, Expenses, and Changes in Net Assets

Our analysis of the Facility's finances begins on page 6. One of the most important questions asked about the Facility's finances is, "Is the Facility as a whole better or worse off as a result of the year's activities?" The balance sheet and the statement of revenues, expenses, and changes in net assets report information about the Facility's resources and its activities in a way that helps answer this question. These statements include all restricted and unrestricted assets and all liabilities using the accrual basis of accounting. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Facility's net assets and the changes in them. One can think of the Facility's net assets - the difference between assets and liabilities - as one way to measure the Facility's financial health, or financial position. Over time, increases or decreases in the Facility's net assets are one indicator of whether its financial health is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the Facility's occupancy and resident mix, as well as local economic factors to assess the overall health of the Facility.

#### The Statement of Cash Flows

The final required statement is the statement of cash flows. The statement reports cash receipts, cash payments, and net changes in cash resulting from operating, investing, and financing activities. It provides answers to such questions as "where did cash come from?", "what was cash used for?", and "what was the change in cash balance during the reporting period?"

#### The Facility's Net Assets

The Facility's net assets are the difference between its assets and liabilities reported in the balance sheet on page 6. The Facility's net assets increased in each of the past two years by \$184,404 (1.9 percent) in 2008 and \$702,367 (7.9 percent) in 2007, as you can see from Table 1.

## **Management's Discussion and Analysis (Continued)**

Table I - Assets, Liabilities, and Net Assets

	2008			2007		2006
Assets						
Current assets	\$	3,797,631	\$	3,998,182	\$	4,018,174
Noncurrent assets		7,052,980	_	6,642,405	_	5,998,207
Total assets		10,850,611		10,640,587		10,016,381
Liabilities - Current liabilities		1,097,777		1,072,157		1,150,318
Net Assets Invested in capital assets - Net of related						
debt		5,227,924		5,061,221		4,690,181
Unrestricted		4,524,910	_	4,507,209	_	4,175,882
Total net assets	<u>\$</u>	9,752,834	\$	9,568,430	<u>\$</u>	8,866,063

The Facility ended fiscal year 2008 in a strong financial position with operating revenues being greater than operating expenditures. This is attributable to a consistent resident census of 91 percent throughout the year, the continued inclusion in the State's Quality Assurance Assessment Program, as well as the continued support of County residents through a local millage.

### **Operating Results and Changes in the Facility's Net Assets**

In 2008, the Facility's net assets increased by \$184,404, or 1.9 percent, as shown in Table 2. This increase is made up of various components. Net assets also increased 7.9 percent for 2007, or \$702,367, compared with the previous year.

## **Management's Discussion and Analysis (Continued)**

Table 2 - Operating Results and Changes in Net Assets

		2008	2007		2006	
Operating Revenues						
Net service revenue	\$	5,398,227	\$	5,428,746	\$	5,238,816
Other operating revenue		29,127		25,966		19,255
Proportionate share reimbursement		-		-		124,465
Quality assurance supplement	_	691,433	_	678,178	_	816,927
Total operating revenues		6,118,787		6,132,890		6,199,463
Operating Expenses						
Salaries		3,093,285		2,981,866		2,997,281
Other expenses		3,408,237		3,096,696		3,145,336
Total operating expenses		6,501,522		6,078,562		6,142,617
Operating Loss (Income)		(382,735)		54,328		56,846
Other Income (Loss)						
Interest income		100,161		189,692		159,527
Loss on disposal		(1,277)		-		(3,971)
Contributions		2,200		444		3,259
Property tax proceeds		466,055	_	457,903	_	427,584
Total other income		567,139		648,039		586,399
Change in Net Assets		455,965		702,367		643,245
Net Assets - Beginning of year		9,568,430		8,866,063		8,222,818
Net Assets - End of year	<u>\$</u>	9,752,834	\$	9,568,430	\$	8,866,063

### **Operating Results and Changes in Net Assets**

Operating income decreased \$437,000 from 2007 to 2008. This is attributable to a 0.2 percent decrease in operating revenue and a 6.9 percent increase in operating expenses in 2008. However, with the decrease in operating income, the Facility was able to increase its net assets by \$184,404. This is primarily attributable to the local millage collections of \$466,055 and interest of \$100,161 received during the year.

## **Management's Discussion and Analysis (Continued)**

#### **Capital Asset Administration**

#### **Capital Assets**

The Facility is committed to utilizing its strong financial position to provide the residents of losco County with quality care in a homelike environment. Within the last few years, the Facility has been able to complete over \$1,000,000 worth of renovations to its building and grounds, improving its aesthetics as well as resident safety. The Facility is also currently under contract with a local builder to build a 10-bed "small house" unit. This 10-bed unit will not increase the Facility's total number of beds; however, it will allow for 20 more private rooms, which is one of the first questions asked by prospective long-term care clients. This project is being funded through cash reserves and partly from the Quality Assurance Assessment Program.

Future plans for the Facility include the continuance of converting semi-private rooms to private rooms. The Facility has a couple of different options for doing this and will be exploring each one thoroughly to determine which option is best. The Facility plans to leverage its financial position as well as possible government funding programs to complete future projects. It should be noted that the Facility is preparing to fund these expansions without any debt obligations for itself or losco County.

#### **Other Economic Factors**

Fiscal year 2009 funding for the Medical Care Facility is not as bleak as one might think. For another year, the Facility will be included in the State's Quality Assurance Assessment Program (\$200,000). The Facility will also be receiving year three millage proceeds (\$500,000) from a 10-year operational millage approved by the voters of losco County. Medicaid and Medicare reimbursements appear to be stable at this time for the upcoming year as well, due to the proposed economic stimulus package by the federal government.

As always, the federal and state regulatory processes pose the biggest risk to the Facility. It only takes one mistake by an employee or one misfortune involving a resident to lead the Facility into regulatory noncompliance. Regulatory issues can be directly related to financial reimbursement exclusions which could be devastating to a facility's financial position. It is important to note, the management team of this Facility is committed to providing quality resident care. The team actively participates in a quality assurance program that includes evaluating and revising its policies and procedures, providing on-going training to staff, staying engaged in the day-to-day care provided to residents, and hiring the proper professionals to help ensure quality care is being delivered.

#### Contacting the Facility's Financial Management

This financial report is designed to provide our residents, suppliers, taxpayers, and creditors with a general overview of the Facility's finances and to show the Facility's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Facility's administrator's office at losco County Medical Care Facility, 1201 Harris, Tawas City, MI 48763.

## **Balance Sheet**

Assets	December 31, 2008 Assets		December 31, 2007	
Current Assets				
Cash and cash equivalents (Note 2)	\$	2,271,423	\$	2,855,830
Resident accounts receivable (Note 3)		926,171		541,437
Taxes receivable		501,016		504,138
Other current assets	_	99,021		96,777
Total current assets		3,797,631		3,998,182
Assets Limited as to Use (Note 2)		1,825,056		1,581,184
Property and Equipment - Net (Note 4)		5,227,924		5,061,221
Total assets	<u>\$</u>	10,850,611	<u>\$</u>	10,640,587
Liabilities and Net Assets				
Current Liabilities				
Accounts payable	\$	101,726	\$	147,516
Funds held for residents		2,944		4,343
Accrued liabilities and other:				
Accrued compensation and related liabilities		128,626		104,674
Accrued compensated absences		250,735		236,238
Deferred tax revenue		501,016		504,138
Other accrued liabilities	_	112,730		75,248
Total current liabilities		1,097,777		1,072,157
Net Assets				
Invested in capital assets - Net of related debt		5,227,924		5,061,221
Unrestricted	_	4,524,910		4,507,209
Total net assets		9,752,834		9,568,430
Total liabilities and net assets	\$	10,850,611	\$	10,640,587

## Statement of Revenue, Expenses, and Changes in Net Assets

	Year Ended December 31				
		2008		2007	
Operating Revenue					
Net service revenue	\$	5,398,227	\$	5,428,746	
Other operating revenue		29,127		25,966	
Quality assurance supplement		691,433		678,178	
Total operating revenue		6,118,787		6,132,890	
Operating Expenses					
Salaries		3,093,285		2,981,866	
Other expenses		3,408,237		3,096,696	
Total operating expenses		6,501,522		6,078,562	
Operating (Loss) Income		(382,735)		54,328	
Other Income (Loss)					
Interest income		100,161		189,692	
Loss on disposal		(1,277)		-	
Contributions		2,200		444	
Tax revenue		466,055		457,903	
Total other income		567,139		648,039	
Increase in Net Assets		184,404		702,367	
Net Assets - Beginning of year		9,568,430		8,866,063	
Net Assets - End of year	<u>\$</u>	9,752,834	\$	9,568,430	

## **Statement of Cash Flows**

	Year Ended			
	D	ecember 31, 2008	D	ecember 31, 2007
Cash Flows from Operating Activities				
Cash received from residents and third-party payors	\$	5,013,493	\$	5,345,632
Cash paid to employees and suppliers		(6,223,423)		(5,913,371)
Quality assurance assessment		691,433		678,178
Other operating receipts		29,127		25,966
Net cash (used in) provided by operating activities		(489,370)		136,405
Cash Flows from Noncapital Financing Activities				
Resident trust (withdrawals) deposits		(1,399)		488
Property taxes		469,177		457,903
Contributions and noncapital grants		2,200		444
Net cash provided by noncapital financing activities		469,978		458,835
Cash Flows from Investing Activities - Interest received		100,161		189,692
Cash Flows from Capital and Related Financing Activities - Purchase of property and equipment		(421,304)		(616,858)
Net (Decrease) Increase in Cash and Cash Equivalents		(340,535)		168,074
Cash and Cash Equivalents - Beginning of year	_	4,437,014		4,268,940
Cash and Cash Equivalents - End of year	<u>\$</u>	4,096,479	\$	4,437,014
Balance Sheet Classification of Cash and Cash Equivalents				
Cash and cash equivalents	\$	2,271,423	\$	2,855,830
Assets limited as to use	_	1,825,056		1,581,184
Total cash and cash equivalents	<u>\$</u>	4,096,479	\$	4,437,014

## **Statement of Cash Flows (Continued)**

	Year Ended			
	December 31, 2008		De	ecember 31, 2007
Reconciliation of Operating (Loss) Income to Net Cash				
from Operating Activities				
Operating (loss) income	\$	(382,735)	\$	54,328
Adjustments to reconcile operating (loss) income to net				
cash from operating activities:				
Depreciation		253,324		245,818
Provision for bad debts		22,778		(50,364)
Changes in assets and liabilities:				,
Resident accounts receivable		(407,512)		(32,750)
Other current assets		(2,244)		24,660
Decrease in accounts payable		(45,790)		(122,117)
Accrued compensation		23,952		20,687
Other accrued liabilities		48,857		(3,857)
Net cash (used in) provided by operating activities	<u>\$</u>	(489,370)	<u>\$</u>	136,405

There were no significant noncash investing, capital, and financing activities for 2008 and 2007.

# Notes to Financial Statements December 31, 2008 and 2007

## Note I - Nature of Business and Significant Accounting Policies

losco County Medical Care Facility (the "Facility") is a component unit of the County of losco (the "County"). The financial statements of the Facility are included in the County's basic financial statements.

The Facility is an 83-bed, long-term medical care unit owned and operated by losco County. It is governed by the losco County Department of Human Services Board. This board consists of three members, two of whom are appointed by the County Board of Commissioners and one who is appointed by the Michigan governor. Further, the County Board of Commissioners approves the Facility's revenue and expenses as a line item in the County's budget.

The accounting policies of the Facility conform to accounting principles generally accepted in the United States of America as applicable to local governmental units. Because the Facility provides a service to citizens that is financed primarily by a user charge, the Facility uses Enterprise Fund accounting. Revenue and expenses are recognized on the accrual basis using the economic resources measurement focus.

**Enterprise Fund Accounting** - The Facility uses Enterprise Fund accounting. Revenue and expenses are recognized on the accrual basis using the economic resources measurement focus. Based on Governmental Accounting Standards Board (GASB) Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, as amended, the Facility has elected to apply the provisions of all relevant pronouncements of the Financial Accounting Standards Board (FASB), including those issued after November 30, 1989, that do not conflict with or contradict GASB pronouncements.

Basis for Presentation - The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB) in Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments, issued in June 1999. The Facility follows the business-type activities reporting requirements of GASB Statement No. 34, which provides a comprehensive look at the Facility's financial activities.

**Use of Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Cash and Cash Equivalents** - Cash and cash equivalents include certain investments in highly liquid debt instruments with original maturities of three months or less.

# Notes to Financial Statements December 31, 2008 and 2007

# Note I - Nature of Business and Significant Accounting Policies (Continued)

**Assets Limited as to Use** - Assets limited as to use include assets set aside by the board of trustees for future capital improvement, over which the board retains control and may, at its discretion, subsequently use for other purposes.

**Property and Equipment** - Property and equipment amounts are recorded at historical cost. Depreciation is computed on the straight-line method. Costs of maintenance and repairs are charged to expense when incurred.

**Sick and Vacation Pay** - Sick and vacation pay are charged to operations when earned. Unused benefits are recorded as a current liability in the financial statements.

**Net Assets** - Net assets are classified into two components. Net assets invested in capital assets net of related debt consist of capital assets net of accumulated depreciation and reduced by the current balances of any outstanding borrowings used to finance the purchase or construction of those assets. Unrestricted net assets are remaining net assets that do not meet the definition of invested in capital assets net of related debt or restricted.

**Resident Trust Liability** - The State Department of Treasury requires facilities to administer and account for monies of patients. The liability for funds held for residents on the balance sheet represents resident trust fund deposits.

**Maintenance of Effort** - Maintenance of effort (M.O.E.) is a County obligation to the State of Michigan. Every month, the County receives a bill from the State of Michigan for each Medicaid patient day that was approved by the State during that month. M.O.E. expense amounted to \$52,887 and \$54,828 for the years ended December 31, 2008 and 2007, respectively, was paid by the Facility, and is included in operating expenses.

**Taxes Receivable/Deferred Tax Revenue** - Taxes are levied on December I and are payable on February I5. The cities and townships within the County bill and collect the property taxes for the County. County property tax revenue is recognized when levied. Deferred property taxes are amounts levied at December I of the current year, but applied to future operations.

In 2006, the voters of losco County approved a levy annually up to \$0.4557 (\$0.4395 rolled back for Headlee) per \$1,000 of assessed valuation for the purpose of general operations of the Facility for 10 years through 2015.

# Notes to Financial Statements December 31, 2008 and 2007

# Note I - Nature of Business and Significant Accounting Policies (Continued)

**Service Revenue** - The Facility's principal activity is operating a long-term healthcare facility for the elderly. Revenue is derived from participation in the Medicaid and Medicare programs, as well as from private-pay residents. Amounts earned under the Medicaid and Medicare programs are subject to review and audit by the third-party payors, and make up a significant portion of revenue earned during each year, as follows:

	Pe	ercent
	2008	2007
Medicaid	75	74
Medicare	13	9

The payment methodology related to these programs is based on cost and clinical assessments that are subject to review and final approval by Medicaid and Medicare. Any adjustment that is a result of this final review and approval will be recorded in the period in which the adjustment is made. In the opinion of management, adequate provision has been made for any adjustments that may result from such third-party review.

Medicaid reimburses the Facility for routine service costs on a per diem basis, prospectively determined. Services rendered to Medicare program beneficiaries are paid at prospectively determined rates based upon clinical assessments completed by the Facility that are subject to review and final approval by Medicare.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. Management believes it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoings. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation, as well as significant regulatory action including fines, penalties, and exclusion from the Medicare and Medicaid programs.

**Quality Assurance Program** - The Facility's Medicaid revenue has been partially funded by a program called the quality assurance assessment program (QAAP). During the year ended December 31, 2008, the Facility received Medicaid revenue related to the QAAP totaling \$750,043. During the year ended December 31, 2007, the Facility received Medicaid revenue related to the QAAP totaling \$678,178.

# Notes to Financial Statements December 31, 2008 and 2007

# Note I - Nature of Business and Significant Accounting Policies (Continued)

During the year ended December 31, 2008, the Facility was assessed a provider tax totaling \$486,023. During the year ended December 31, 2007, the Facility was assessed a provider tax totaling \$429,031. This provider tax is based on the number of non-Medicare resident days of service as reported in the previous year's cost report. The State billed for the tax on a monthly basis. Approximately \$0 and \$36,000 of provider tax was due and included in accounts payable at December 31, 2008 and 2007, respectively.

**Operating Revenue and Expenses** - The Facility's statement of revenue, expenses, and changes in net assets distinguished between operating and nonoperating revenue and expenses. Operating revenue results from exchange transactions associated with providing long-term care services. Nonexchange revenue, including taxes, grants, and contributions received for purposes other than capital asset acquisition, are reported as nonoperating revenue. Operating expenses are all expenses incurred to provide long-term care services, other than financing costs.

### **Note 2 - Deposits and Investments**

The Facility's deposits and investments are composed of the following:

	20	800	2007			
	Cash and		Cash and	_		
	Cash	Cash Assets Limited		Assets Limited		
	Equivalents	Equivalents as to Use I		as to Use		
Deposits:						
County treasurer	\$ 2,261,929	\$ 1,825,056	\$ 2,846,733	\$ 1,581,184		
Bank	9,494		9,097			
Total	\$ 2,271,423	\$ 1,825,056	\$ 2,855,830	\$ 1,581,184		

**Cash - County Treasurer** - These funds were under the control of the County treasurer, who deposited these funds with a bank.

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

## Notes to Financial Statements December 31, 2008 and 2007

## Note 2 - Deposits and Investments (Continued)

The Facility's deposits and investments are subject to several types of risks, including custodial credit risk of bank deposits and investments, interest rate risk, credit risk, and concentration of credit risk. It is impractical to determine the amount of risk associated with the Facility's funds as these funds are only a portion of the total county deposits.

#### Note 3 - Accounts Receivable

The details of resident accounts receivable are as follows:

	2008		2007	
Resident accounts receivable Allowance for uncollectible accounts	\$	984,914 (58,743)	\$	600,180 (58,743)
Net resident accounts receivable	\$	926,171	\$	541,437

The Facility provides services without collateral to its residents, most of whom are local residents and insured under third-party payor agreements. The mix of receivables from residents and third-party payors is as follows:

	Per	cent
	2008	2007
Medicare	52	26
Medicaid	38	54
Other payors	10	20
Total	100	100

## **Note 4 - Property and Equipment**

The cost of property and equipment and related depreciable lives for December 31, 2008 are summarized below:

	January I, 2008	Additions	Transfers	Disposals	December 31, 2008	Depreciable Life - Years
Building Equipment Construction in progress	\$ 6,439,919 1,568,210 1,273	\$ 59,276 - 362,028	\$ - - -	\$ (5,149) (39,558) -	\$ 6,494,046 1,528,652 363,301	10-40 5-20 -
Total	8,009,402	421,304	-	(44,707)	8,385,999	
Less accumulated depreciation: Building Equipment	1,751,753 1,196,428	184,292 69,032	- -	(4,386) (39,044)	1,931,659 1,226,416	
Total	2,948,181	253,324		(43,430)	3,158,075	
Net carrying amount	\$ 5,061,221	\$ 167,980	<u> </u>	\$ (1,277)	\$ 5,227,924	

# Notes to Financial Statements December 31, 2008 and 2007

## **Note 4 - Property and Equipment (Continued)**

During 2007, the Facility entered into a contract with an architect for the design of two 10-bed greenhouses. Construction contracts of about \$2,015,000 exist. At December 31, 2008, the remaining commitment on these contracts approximated \$1,863,000.

The cost of property and equipment and related depreciable lives for December 31, 2007 are summarized below:

	_	January I,		Additions	Transfers			Disposals		December 31, 2007	Depreciable Life - Years
Building Equipment Construction in progress	\$	5,693,160 1,552,456	\$	592,967 22,618	\$	153,792	\$	- (6,864)	\$	6,439,919 1,568,210	10-40 5-20
Total	_	7,399,408	_	616,858	_	(153,792)	_	(6,864)	_	8,009,402	-
Less accumulated depreciation: Building		1.574.721		177.032		_		_		1.751.753	
Equipment		1,134,506		68,786			_	(6,864)	_	1,196,428	
Total	_	2,709,227	_	245,818	_		_	(6,864)	_	2,948,181	
Net carrying amount	\$	4,690,181	\$	371,040	\$		\$	-	\$	5,061,221	

## Note 5 - Defined Benefit Multiple-employer Pension Plan

As disclosed in Note I, the Facility is a component unit of losco County. Iosco County, including the Facility, participates in the Michigan Municipal Employees' Retirement System. The Michigan Municipal Employees' Retirement System (the "System") is an agent multiple-employer defined benefit pension plan that covers all employees of the County. The System provides retirement, disability, and death benefits to plan members and their beneficiaries. The Michigan Municipal Employees' Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the System. This information can be requested by writing to:

Michigan Municipal Employees' Retirement System of Michigan I 134 Municipal Way Lansing, Michigan 48917 or by calling (800) 767-6377

The obligation to contribute to and maintain the System for these employees was established by negotiations with the County's competitive bargaining units. The Facility's contribution requirement is actuarially determined and is equal to the normal cost plus the level annual percentage of payroll payment required to amortize the unfunded actuarial accrued liability over 30 years.

Facility contributions to the plan for the years ended December 31, 2008, 2007, and 2006 were \$229,785, \$233,669, and \$216,153, respectively.

# Notes to Financial Statements December 31, 2008 and 2007

### **Note 6 - Risk Management**

The Facility is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Facility has purchased commercial insurance for malpractice and general liability claims, workers' compensation, and employee medical benefit claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Facility is insured against potential professional liability claims under an occurrence-basis policy, whereby all claims resulting from incidents that occur during the policy period are covered up to insured limits, regardless of when the claims are reported to the insurance carrier. There were no known outstanding or pending claims at December 31, 2008 and 2007.

# **Additional Information**

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plantemoran.com

To the Iosco County Department of Human Services Board Iosco County Medical Care Facility

We have audited the financial statements of losco County Medical Care Facility as of December 31, 2008 and 2007. Our audits were made for the purpose of forming an opinion on the financial statements taken as a whole. The schedules of net service revenue and operating expenses are presented for the purpose of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

Plante & Moran, PLLC

February 23, 2009



## Schedule of Net Service Revenue

	Year Ended December 31						
		2008		2007			
Skilled Nursing Services							
Daily net room revenue:							
Medicaid	\$	4,000,773	\$	4,020,270			
Medicare		745,057		493,205			
Private pay and other		718,230	_	885,962			
Total daily net room revenue		5,464,060		5,399,437			
Ancillary revenue:							
Pharmacy		198,128		102,802			
Therapy services		298,935		242,337			
Other ancillary services		24,351		14,816			
Total ancillary revenue		521,414		359,955			
Net skilled nursing services revenue		5,985,474		5,759,392			
Revenue deductions:							
Provision for contractual discounts		(564,469)		(381,010)			
Bad debt expense		(22,778)		50,364			
Total revenue deductions		(587,247)	_	(330,646)			
Net service revenue	<u>\$</u>	5,398,227	<u>\$</u>	5,428,746			

## Schedule of Operating Expenses

	Year Ended December 31											
				2007								
		Salaries		Other		Total		Total				
Fringe benefits	\$	-	\$	1,130,246	\$	1,130,246	\$	1,079,934				
Administration		355,507		341,643		697,150		650,381				
Plant operations		84,359		62,279		146,638		161,500				
Utilities		-		212,433		212,433		186,675				
Laundry		69,802		29,356		99,158		104,644				
Housekeeping		192,679		54,347		247,026		241,319				
Dietary		261,577		285,693		547,270		494,273				
Diversional therapy		93,664		5,625		99,289		96,810				
Other ancillary services		-		55,627		55,627		43,036				
Therapy services		106,707		42,321		149,028		116,717				
Pharmacy		-		182,853		182,853		132,282				
Nursing		1,928,990		213,484		2,142,474		2,040,929				
Provider tax		-		486,023		486,023		429,031				
Other services		-		96		96		385				
Depreciation and												
amortization		-		253,324		253,324		245,818				
Maintenance of effort	_			52,887		52,887		54,828				
2008 totals	<u>\$</u>	3,093,285	<u>\$</u>	3,408,237	\$	6,501,522						
2007 totals	<u>\$</u>	2,981,866	<u>\$</u>	3,096,696			\$	6,078,562				

#### Plante & Moran, PLLC



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February 23, 2009

To the Iosco County Department of Human Services Board Iosco County Medical Care Facility

We have audited the financial statements of losco County Medical Care Facility (the "Facility") for the year ended December 31, 2008 and have issued our report thereon dated February 23, 2009. Professional standards require that we provide you with the following information related to our audit.

### Our Responsibility Under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated September 24, 2008, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities. Our responsibility is to plan and perform the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement.

As part of our audit, we considered the internal control of losco County Medical Care Facility. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on November 12, 2008.

## Significant Audit Findings

#### **Qualitative Aspects of Accounting Practices**

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by losco County Medical Care Facility are described in Note I to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2008.

We noted no transactions entered into by the Facility during the year for which there is a lack of authoritative guidance or consensus.

There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events.

Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the financial statements was the allowance for doubtful accounts.

We evaluated the key factors and assumptions used to develop the allowance for doubtful accounts in determining that they are reasonable in relation to the financial statements taken as a whole.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users.

### **Difficulties Encountered in Performing the Audit**

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### **Corrected and Uncorrected Misstatements**

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. During the audit, we suggested three audit adjustments. The quality assurance revenue and receivable was adjusted by \$58,610, a construction retainage amount of \$15,569 was recorded in accounts payable and capital assets, and an adjustment of \$3,122 was made to adjust taxes receivable and deferred revenue. The attached schedule summarizes uncorrected misstatements of the financial statements. Management has determined that their effects are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

### Disagreements with Management

For the purpose of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

### **Management's Representations**

We have requested certain representations from management that are included in the management representation letter dated February 23, 2009.

### Management's Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Facility's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### **Other Audit Findings or Issues**

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Facility's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition of our retention.

This information is intended solely for the use of the losco County Department of Human Services Board and management of losco County Medical Care Facility and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Plante & Moran, PLLC

J. Eric Conway, CPA, FHFMA

**Partner** 

Client: Iosco County Medical Care Facility

Y/E: **December 31, 2008** 

#### SUMMARY OF UNRECORDED POSSIBLE ADJUSTMENTS

The pretax effect of misstatements and classification errors identified would be to increase (decrease) the

	reported amounts in the financial statement categories identified below:													•			
Ref. #	Description of Misstatement	Curi Ass		Long- Ass			Current iabilities	_	g-term pilities	Fo	quity	Re	venue	F	xpenses	Ne	t Income
	MISSTATEMENTS:	7 100									14117		, c.i.a.c		Дропосо		
AI A2																	
<b>ESTIMA</b>	TE ADJUSTMENTS:																
BI B2	To adjust QAS revenue To adjust AP revenue					\$	(25,000) 2,625							\$	(25,000) 2,625	\$	25,000 (2,625)
IMPLIED	ADJUSTMENTS:																
CI C2																	
		\$	-	\$	-	_		\$	-	\$		<u>\$</u>					
	Total	\$	-	\$		\$	(22,375)	\$		\$	-	\$	-	\$	(22,375)	\$	22,375